

**Armenia Public Finance Management (PFM) Activity  
Attachment G - Response to Request for Clarification (RRfC)**

**STRATEGIC COMMUNICATIONS SUPPORT FOR THE MINISTRY OF LABOR AND SOCIAL AFFAIRS, THE NATIONAL ASSEMBLY'S  
STANDING COMMITTEE ON FINANCIAL-CREDIT AND BUDGETARY AFFAIRS, AND THE BUDGET OFFICE  
RFP No. PFM-202407\_001\_Strategic Communication Support**

**Subject:** RRfC Regarding the Request for Proposals (RFP) for Strategic Communications Support for the Ministry of Labor and Social Affairs, the National Assembly's Standing Committee on Financial-Credit and Budgetary Affairs, and the Budget Office (RFP No. PFM-202407\_001\_Strategic Communication Support, dated August 1, 2024)

**Reference No.:** RRfC-I

**Issued by:** The Buyer

**Issued to:** All potential Offerors

No.	Reference to RFP Documentation	Questions from the Offerors <i>(as originally phrased)</i>	Response by the Buyer
1.	RFP, Box 15 - Insurance	Is it required to include the general liability insurance contract in the application package, or will it be required upon awarding the contract?	It is not required to submit a general liability insurance contract in the Proposal. However, Offerors shall include the insurance cost in their Price Proposals as specified in RFP, Box 14 - Instructions to prepare Price Proposal. Following the Award, the successful Offeror shall submit the general insurance liability contract to the Buyer before a subcontract between the Buyer and the Offeror becomes effective.

No.	Reference to RFP Documentation	Questions from the Offerors <i>(as originally phrased)</i>	Response by the Buyer
2.	RFP; Attachment C-Scope of Work; <b>2. Objectives,</b> <b>3. Key Tasks and Deliverables - Task 1</b>	One of the objectives of the project is to operationalize the recently developed PFM Communications Strategy and Toolkit for MOLSA. Could you please share the strategy and associated documentation with us, so that we can design our technical proposal accordingly?	The PFM Communication Strategy and its Toolkit are not available to the public. Therefore, at this stage, only a summary presentation of the PFM Communication Strategy and its Toolkit, as presented and discussed with MOLSA officials, will be made available to all potential offerors (refer to <a href="#">Annex I</a> ). The complete PFM Communication Strategy and associated documents will be provided to the successful offeror following the award and the execution of a signed subcontract between the buyer and the offeror.
3.	RFP; Attachment C-Scope of Work; <b>3. Key Tasks and Deliverables - Task 3</b>	According to Task 3, the Contractor is expected to support MOLSA in drafting Citizen Budgets for 2026 of the social protection sector to facilitate public discussions on the draft budget and enable informed engagement with the budget throughout the year. However, the draft law of the Republic of Armenia on the 2026 state budget will be approved by the Government and presented to the National Assembly likely in September 2025. In March-April the Ministries will hold discussions on the 2026 budget requests. Is it appropriate to draft the Citizen Budgets for 2026 in this stage?	It is envisaged that the successful Offeror will support MOLSA in preparing a Draft 2026 Citizen Budget for the social protection sector based on MOLSA's budget requests for the 2026 Annual State Budget and 2026 – 2028 MTEF, which will be available in March 2025. It is expected also that the Draft 2026 Citizen Budget will properly address feedback on the 2025 Citizen Budget from key stakeholders involved, including civil society organizations (CSOs) and the general public. The Draft 2026 Citizen Budget shall be in a form that can be updated by MOLSA's respective personnel as soon as the State Budget for 2026 is approved by the National Assembly of the Republic of Armenia.

## **Annex I: Summary Presentations on the PFM Communication Strategy and Toolkit**

*Please find the two PDF files attached separately:*



*PFM Activity\_Communication Development Strategy for PFM\_2023.pdf*



*PFM Activity\_PFM Communication Toolkit for MOLSA\_2024.pdf*